

Measure against the plan & ctrl. project
Also involves taking corrective & preventive actions

Take action to ctrl. the project

Measure performance against performance measurement baseline

Measure performance against other metrics determined by PM

Determine variances and if they warrant corrective action or change request

Influence the factors that cause change — PM must be proactive

Request changes — Can include Project Termination

Updt. PP / P doc's

Create forecasts

Involves — Reestimate remaining components — Standard practice to reestimate at least 1 per life of P

Conduct Performance Reviews

Adjust future parts of P

Measure variances against planned schedule

Consider levelling resources

Continue with "What-if..."

Adjust Metrics

Adjust Progress Reports

Identify need for changes

Follow change ctrl. process

Tools/Techniques — Performance Reviews

Variance Analysis

Resource Levelling

What-if Scenario Analysis

Leads & Lags

Schedule Compression

Input — PP

Project Schedule

Work Performance Information

OPA

Output — Work Performance Measurements

Updt. OPA

Change Requests

Updt. PP / P doc's

6.6 Control schedule